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NSAE-00 PA-03 RSC-01 PRS-01 GAC-01 USIA-12 MBFR-03

SAJ-01 EB-11 INT-08 DODE-00 RSR-01 /099 W

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INFO OEP WASHDC

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C O N F I D E N T I A L SECTION 1 OF 2 USNATO 1290

E. O. 11652: GDS, 12-31-79

TAGS: MARR, US, NATO

SUBJECT: CEP: SCEPC DECISIONS ON IPC/FAPC ORGANIZATIONAL PROPOSALS

COMMERCE FOR BODC AND MARAD

REF: KEISWETTER/ POLICASTRO TELECON 13 MARCH, 1973

PER REQUEST REFERENCE TELECON, FOLLOWING IS SCEPC
DECISION ABRIDGED FOR TRANSMISSION AS CONTAINED IN PARA VIII-8
DEFAT AC/98- DS/84:

QTE. 8. (1) AND (2) THE SENIOR COMMITTEE THANKS THE IPC/
FAPC AND PB&C'S FOR THEIR WORK.

(3) THE SENIOR COMMITTEE:

REGRETTED THAT, ALTHOUGH THE ADVICE OF THE CHAIRMEN OF
PLANNING BOARDS AND COMMITTEES WOULD BE OF VALUE TO THE
COUNCIL AND THE SENIOR COMMITTEE IN A CRISIS, THEIR
AVAILABILITY AT NATO HEADQUARTERS COULD NOT BE ASSURED
AT SUCH A TIME;

(4) NOTED THE VIEW BY THE FRENCH REPRESENTATIVE THAT, IN
A TIME OF CRISIS, IT WAS THE PEACETIME ORGANIZATION
WHICH CONTINUED TO FUNCTION, SUBJECT TO THE FOLLOWING
PROVISIONS:

(A) PLANNING BOARDS AND COMMITTEES SUSPEND THEIR
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ACTIVITIES. " CRISIS MANAGEMENT" IS THE RESPONSIBILITY
OF THE COUNCIL, SUPPORTED BY THE SENIOR COMMITTEE;

- (B) NO NEW BODY SHOULD BE INSTITUTIONALISED;
- (C) THE SENIOR COMMITTEE'S FUNCTION IS TO PREPARE THE WORK FOR THE COUNCIL;
- (D) THE MEMBERS OF THE SENIOR COMMITTEE, HOWEVER, ARE EXCLUSIVELY "GENERALISTS". FOR THIS REASON THE COUNTRIES ARE REQUESTED TO SEND "EXPERTS" TO THEIR DELEGATION;
- (E) THOSE EXPERTS KEEP THEIR NATIONAL STATUS AND ACT IN AN ADVISORY CAPACITY; THROUGH THEIR CONTACTS WITH EXPERTS FROM THE OTHER NATIONAL DELEGATIONS, THEY CAN PROVIDE NATIONAL REPRESENTATIVES AND GOVERNMENTS WITH USEFUL INFORMATION ON THE POLICY ADOPTED BY THE OTHER NATIONS WITH REGARD TO THE CRISIS.
- (5) NOTED THE STATEMENT BY THE NETHERLANDS REPRESENTATIVE EMPHASISING THE "CONSULTATIVE" STRUCTURE OF NATO, BASED ON NATIONAL REPRESENTATION, WHICH WAS REFLECTED IN THE FUNCTIONS AND PROCEDURES FORESEEN FOR THE COUNCIL, THE SENIOR COMMITTEE AND THE NCWA'S;
- (6) NOTED THE STATEMENT BY THE ITALIAN REPRESENTATIVE, SUPPORTED BY THE CANADIAN REPRESENTATIVE, THAT THE NATIONAL EXPERTS, DEPENDING ON THEIR AREAS OF EXPERTISE, MIGHT ON OCCASION MEET AS A GROUP TO CO-ORDINATE THEIR ADVICE TO THE SENIOR COMMITTEE;
- (7) NOTED THE SUGGESTION OF THE FRENCH AND NETHERLANDS REPRESENTATIVES, IN REPLY TO QUERIES ON THESE NATIONAL EXPERTS, THAT IT WAS PREFERABLE NOT TO ASK EVERY COUNTRY TO REINFORCE ITS DELEGATION WITH EXPERTS; BUT THAT EXPERTS ON ITEMS WHICH MIGHT BE OF CRITICAL IMPORTANCE TO THE ALLIANCE WOULD BE MADE AVAILABLE BY AGREED COUNTRIES, TO ACT BOTH AS ADVISERS TO THEIR OWN DELEGATION AND AS TECHNICAL EXPERTS TO THE SENIOR COMMITTEE;
- (8) NOTED THE VIEWS OF THE DANISH AUTHORITIES, AS COMMUNICATED DIRECTLY TO ALL CAPITALS BY NATO- WIDE MESSAGE, THAT:
 - (A) THE ESSENTIAL THING SEEMED TO BE TO ENGAGE, AS EARLY AS POSSIBLE, THE DIRECTORS OF THE NCWA'S INTO THE CRISIS MANAGEMENT OF NATO. THE SENIOR COMMITTEE SHOULD THEREFORE CALL THEM IN AND ESTABLISH THE WARTIME RESOURCES BOARD AT SUCH A TIME WHEN THE COUNCIL WOULD EVALUTE THE SITUATION TO BE OF SUCH

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A CHARACTER THAT THERE WAS A POSSIBILITY OF AN ESCALATION TOWARDS A GENERAL (NON-NUCLEAR) ARMED CONFLICT WHICH CALLED FOR THE ACTIVATION OF THE NCWA'S. THROUGH THEIR WORK IN SUPPORT OF THE SENIOR COMMITTEE, THE DIRECTORS WOULD BE ENABLED TO FOLLOW THE DEVELOPMENTS IN SUCH A WAY THAT, WITHOUT DIFFICULTIES, THEY COULD BRING THEIR AGENCIES INTO OPERATION IF THIS WOULD BE CALLED FOR. WHEN THE NCWA'S WOULD BE ESTABLISHED, THE

DIRECTORS WOULD JOIN THEIR RESPECTIVE AGENCIES
OR AUTHORITIES, AND THEIR ROLE AS ADVISERS TO THE
SENIOR COMMITTEE WOULD BE TAKEN OVER BY THE EXPERTS,
WITH WHOM THEY WOULD HAVE CO- OPERATED FOR SOME TIME.
AS DIRECTORS DESIGNATED TO NATO, IT COULD NOT BE
ARGUED, AGAINST THIS PROPOSAL, THAT THEY WOULD BE
REQUESTED, AT THE SAME TIME, TO FILL VITAL POSTS
ON THEIR OWN COUNTRIES.

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(B) THE ABOVE NOT MEAN THAT PLANNING BOARDS AND COMMITTEES
CEASE THEIR WORK AT THE OUTSET OF AN INTERNATIONAL
TENSION. IT SHOULD BE ASSUMED THAT THEY WOULD
CONTINUE THEIR WORK AS LONG AS IT WAS POSSIBLE,
PROBABLY WITH A GREATER FREQUENCY OF MEETINGS.
THIS WOULD NOT HAVE THE EFFECT THAT CERTAIN MEMBER
COUNTRIES WOULD BE FULLY DEPRIVED OF THE NATIONAL
WORK OF THE CHAIRMEN;

(C) THE OUTLINED SOLUTION WOULD NOT SEEM TO DEVIATE
FROM THE PRINCIPLES OF AC/98- D/617 WHICH ARE THAT,
THROUGH ALL CONTINGENCIES, THE COUNCIL SHOULD BE
GRANTED SUFFICIENT EXPERTISE AND POSSIBILITIES OF
RESOURCES COORDINATION. FURTHER, THE OUTLINED
SOLUTION WOULD BE FLEXIBLE AS, IN A PERIOD OF
TENSION AND CRISIS, USE WOULD BE MADE OF PLANNING
BOARDS AND COMMITTEES. AS THE SITUATION DEVELOPED,
ONE COULD CHANGE OVER TO THE DIRECTORS OF NCWAS AND
THE EXPERTS.

(9) NOTED THE STATEMENT BY THE UNITED STATES REPRESENTATIVE
THAT: (SEE TALKING PAPER TABLED BY US REPEATED VERBATIM).

(10) INVITED THE AD HOC GROUP ON CRISIS MANAGEMENT
MATTERS TO STUDY AC/98- D/617, AS WELL AS OTHER

RELEVANT DOCUMENTS, AND COMMENTS MADE OR COMMUNICATED
BY NATIONAL REPRESENTATIVES, WHEN DRAWING UP THEIR
HANDBOOK WITHIN THE GENERAL FRAMEWORK OF C- M(71)17
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AND C- M(72)39;

- (11) AGREED TO CONSIDER IN DUE COURSE THE OTHER POINTS
OF INTEREST REFERRED TO IN THE IPC/ FAPC PROPOSALS,
INCLUDING THEIR RECOMMENDATIONS CONCERNING THE WARTIME
ORGANIZATIONAL REQUIREMENTS;
- (12) INVITED THE PBOS, THE PBEIST, THE CAPC, THE CDC AND
THE CCPC TO SUSPEND FURTHER CONSIDERATION OF AC/98- D/617
FOR THE TIME BEING;
- (13) NOTING THAT THE PPC HAD SET UP A GROUP TO DEVELOP A
MORE FIRM POSITION OF AC/98- D/617, AGREED THAT THE
PPC SHOULD FORWARD, AS EXPEDITIOUSLY AS POSSIBLE,
ITS CONTRIBUTION TO THE AD HOC GROUP ON CRISIS MANAGEMENT
MATTERS. END QTE.

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